

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2011/12 Budget vs Original Budget 2010/11

	MAN Mangaung (H)	FS161 Letsemeng (M)	FS162 Kopanong (M)	FS163 Mohokare (L)	FS164 Naledi (Fs) (L)	DC16 Xhariep (L)	FS181 Masilonyana (L)	FS182 Tokologo (L)	FS183 Tswelopele (M)	FS184 Matjhabeng (H)	FS185 Nala (M)	DC18 Lejweputswa (L)	FS191 Setsoto (M)	FS192 Dihlabeng (M)	FS193 Nketoana (M)	FS194 Maluti-a- Phofung (H)	FS195 Phumelela (L)
R thousands																	
Total Operating Revenue¹	3 866 706	88 877	165 055	60 980	48 790	54 193	155 580	66 464	91 720	1 491 936	259 170	98 590	294 253	465 428	147 468	1 112 226	107 767
Total Operating Expenditure	3 691 530	88 604	172 055	72 614	48 769	50 351	155 054	66 465	93 404	1 339 583	259 170	99 916	294 251	465 428	120 336	1 096 901	107 269
Operating Performance Surplus / (Deficit)	175 176	273	-7 000	-11 634	20	3 842	527	-1	-1 684	152 353	-	-1 326	2	-	27 132	15 325	498
Cash and Cash Equivalents at the Year End	7 460	267	3 547	-31 915	6 266	11 394	1 796	203 114	-39	2 827 314	110 282	-2 382	-2 954	-1 992	52	44 760	509
Net Increase / (Decrease) in Cash held for the Year	5 641	267	6 427	-33 238	2	-	-5 054	203 114	-39	2 827 314	120 055	-2 382	-2 954	-1 992	52	31 404	509
Cash Backing / Surplus (Deficit) Reconciliation	9 755	15 393	-893	-43 806	-8 760	9 472	-43 724	85 000	-7 411	-254 583	124 498	27 412	-13 675	23 202	-10	291 322	6 045
Cash Coverage Ratio	-	0	0	-6	3	4	0	46	-	28	7	-0	-0	-0	-	1	0
STATEMENT OF OPERATING PERFORMANCE																	
Revenue																	
% Increase in Total Operating Revenue	25.2%	10.3%	12.1%	(29.4%)	8.5%	46.2%	2.4%	42.9%	14.7%	5.1%	8.8%	2.0%	(19.7%)	(2.1%)	2.6%	7.5%	(14.6%)
% Increase in Property Rates Revenue	12.8%	10.0%	10.0%	(14.1%)	8.1%	0.0%	(0.7%)	48.0%	0.0%	(27.0%)	8.0%	0.0%	15.6%	6.4%	6.0%	142.4%	29.8%
% Increase in Electricity Revenue	20.6%	123.8%	13.7%	(102.4%)	0.0%	0.0%	(5.2%)	21.9%	27.0%	20.0%	35.2%	0.0%	3.6%	7.8%	21.0%	9.2%	12.7%
% Increase in Water Revenue	31.7%	5.4%	47.7%	(81.3%)	10.0%	0.0%	3.7%	6.5%	0.0%	0.0%	8.1%	0.0%	(4.5%)	20.5%	6.0%	0.1%	38.6%
% Increase in Property Rates & Service Charges	20.3%	30.9%	9.7%	(72.3%)	7.6%	0.0%	(1.0%)	21.8%	20.1%	3.8%	18.0%	0.0%	5.7%	8.2%	11.0%	(4.7%)	13.0%
Collection Rate Including Other Revenue	85.3%	65.5%	56.3%	52.7%	0.0%	100.0%	56.6%	23.9%	0.0%	102.9%	105.7%	2.3%	62.6%	72.9%	0.1%	38.3%	77.2%
Expenditure																	
% Increase in Total Operating Expenditure	23.5%	(4.6%)	16.9%	(15.1%)	9.3%	35.9%	5.1%	43.0%	16.8%	(5.6%)	8.8%	7.8%	6.5%	(2.0%)	(23.4%)	9.9%	(16.8%)
% Increase in Employee Costs	(0.5%)	12.5%	50.4%	20.5%	23.2%	22.5%	8.0%	26.4%	9.7%	0.0%	27.2%	0.2%	6.0%	(5.6%)	80.7%	19.2%	24.0%
% Increase in Electricity Bulk Purchases	27.3%	6.9%	28.0%	(100.0%)	0.0%	0.0%	(1.7%)	19.0%	20.0%	8.0%	49.5%	0.0%	19.5%	(100.0%)	0.0%	56.1%	20.0%
% Increase in Water Bulk Purchases	29.2%	0.0%	9.0%	0.0%	(100.0%)	0.0%	94.4%	154.5%	23.0%	8.0%	10.0%	0.0%	0.0%	0.0%	26.0%	(11.2%)	7.5%
Provision of Debt Impairment % of Total Billable Revenue	6.0%	0.0%	12.3%	15.4%	6.1%	0.0%	40.3%	8.8%	7.8%	35.5%	26.6%	0.0%	32.0%	3.2%	0.0%	9.1%	20.6%
Debt Impairment	150 327	-	8 606	1 595	712	-	31 437	1 200	2 495	355 899	35 086	-	39 267	10 192	-	58 000	6 045
MANAGEMENT																	
Capital Expenditure and Funding																	
Total Capital Budget	824 147	19 500	51 490	29 350	15 598	3 373	34 142	67 391	39 505	204 638	45 642	8 175	76 650	67 647	38 195	458 350	77 617
Internally Funded and Other	141 856	1 290	2 100	13 282	-	-	3 820	-	14 800	12 286	-	8 175	3 045	25 000	10 450	14 575	5 300
Grant Funding and Other	571 745	18 210	49 390	16 068	15 598	3 373	30 322	67 391	24 705	192 352	45 642	-	73 605	42 647	27 745	269 775	68 817
Internally Generated Funds % of Non Grant Funding	56.2%	100.0%	100.0%	100.0%	0.0%	0.0%	100.0%	0.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	100.0%	7.7%	60.2%
Borrowing % of Non Grant Funding	43.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	92.3%	39.8%
Grant Funding % of Total Funding	69.4%	93.4%	95.9%	54.7%	100.0%	100.0%	88.8%	100.0%	62.5%	94.0%	100.0%	0.0%	96.0%	63.0%	72.6%	58.9%	88.7%
Borrowing																	
Total Borrowing Liability	118 426	-	2 332	1 626	425	-	9 646	184	12 890	52 897	24 894	18 337	10 513	25 000	13	14 882	2 855
Borrowing for the Financial Year	110 547	-	-	-	-	-	-	-	-	-	-	-	-	-	-	174 000	3 500
Cost of Borrowing for the Financial Year	22 820	-	256	-426	-	38	-2 210	200	3 778	-	-3 936	3 080	972	1	-	7 980	444
Total Cost of Debt as a % of Total Borrowing Liability	19.3%	0.0%	11.0%	(26.2%)	0.0%	0.0%	(22.9%)	108.7%	29.3%	0.0%	(15.8%)	16.8%	9.2%	0.0%	0.0%	53.6%	15.6%
Financing Cost % of Asset Base	0.4%	0.0%	0.1%	(1.3%)	0.0%	0.2%	(2.2%)	0.1%	1.2%	0.0%	(5.6%)	65.4%	0.5%	0.0%	0.0%	5.4%	0.2%
Capital Charges to Operating	0.6%	0.0%	0.1%	(0.6%)	0.0%	0.1%	(1.4%)	0.3%	4.0%	0.0%	(1.5%)	3.1%	0.3%	0.0%	0.0%	0.7%	0.4%
Borrowing to Asset Ratio	2.1%	0.0%	0.6%	5.1%	0.7%	0.0%	9.5%	0.1%	4.1%	6.8%	35.7%	389.3%	5.0%	3.1%	1.1%	10.1%	1.1%
Asset Management																	
Total Value of PPE	5 536 343	236 497	383 755	32 191	57 252	22 970	101 340	251 767	312 086	782 559	69 667	4 710	210 514	795 108	1 148	147 597	267 572
Asset Renewal	336 299	-	-	-	-	350	10 187	-	-	-	-	-	-	-	-	138 302	-
Asset Renewal % of Depreciation	167.9%	0.0%	0.0%	0.0%	0.0%	0.0%	328.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	251.5%	0.0%
R&M % of PPE	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	7.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset Renewal and R&M as a % of PPE	6.1%	0.0%	0.0%	0.0%	0.0%	1.5%	17.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	93.7%	0.0%
Depreciation as % of Asset Base	3.6%	0.5%	1.8%	0.0%	2.6%	0.0%	3.1%	0.2%	0.0%	0.6%	2.9%	73.6%	12.7%	2.6%	1 042.9%	37.3%	1.5%
Repairs & Maintenance	-	-	-	-	-	-	7 288	-	-	-	-	-	-	-	-	-	-
SOCIAL PACKAGE																	
Total Number of Households	175	8	-	8	11	-	8	6	-	-	28	-	28	48	-	18 938	-
Number of Households receiving Free Basic Services																	
Water (6 kilolitres per household per month)	50	8	-	8	7	-	5	6	-	-	114	-	28	-	-	70	3
Sanitation (free minimum level service)	50	5	-	5	7	-	5	2	-	-	-	-	27	-	-	8	-
Electricity/Other energy (50kwh per household per month)	87	5	-	3	7	-	5	-	-	-	1 593	-	27	-	-	106	2
Refuse(removed at least once a week)	50	5	-	3	7	-	5	2	-	-	20	-	28	-	-	8	-
Highest level of free service provided																	
Water (kilolitres per household per month)	6	6	-	6	-	-	10	-	-	-	6	-	6	-	-	6	6
Electricity (kwh per household per month)	50	50	-	50	-	-	50	-	-	-	50	-	50	-	-	50	50
Cost of Free Basic Services provided	69 615	16 884	-	632	22 909	-	9 567	-	-	-	2 603	-	1 734	-	-	117 831	448
Revenue Cost of free services provided	60 486	18 039	-	1 038	-	-	18 569	5 932	-	-	1 727	-	1 750	-	-	164 932	327
Local Government Equitable Share	546 417	45 212	79 334	45 632	33 288	20 629	72 352	38 552	55 333	390 659	120 920	93 735	147 875	114 851	69 567	305 453	49 899
MTREF Funded ✓ / Unfunded ✘	✓	✓	✘	✘	✘	✓	✘	✓	✘	✘	✓	✓	✘	✓	✘	✓	✓

Source: National Treasury Local Government Database

¹Total revenue excludes internal charges

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2011/12 Budget vs Original Budget 2010/11

	FS196 Mantsopa (M)	DC19 Thabo Mofutsanyana	FS201 Moghaka (H)	FS203 Ngwathe (M)	FS204 Metsimaholo (H)	FS205 Mafube (M)	DC20 Fezile Dabi (L)
R thousands							
Total Operating Revenue ¹	166 390	79 180	467 337	426 836	623 230	164 896	218 831
Total Operating Expenditure	111 892	66 180	439 462	417 855	662 131	162 344	212 396
Operating Performance Surplus / (Deficit)	54 498	13 000	27 874	8 981	-38 901	2 552	6 435
Cash and Cash Equivalents at the Year End	2 986	13 000	2 219	-9 780	-49 395	7 708	162 300
Net Increase / (Decrease) in Cash held for the Year	2 982	13 000	2 219	-9 780	-49 395	-4 033	7 296
Cash Backing / Surplus (Deficit) Reconciliation	82 795	-6 627	-27 709	67 822	-11 084	-41 086	151 884
Cash Coverage Ratio	0	5	0	-0	-1	1	13
STATEMENT OF OPERATING PERFORMANCE							
Revenue							
% Increase in Total Operating Revenue	12.3%	76.4%	20.4%	18.9%	12.6%	31.1%	(4.9%)
% Increase in Property Rates Revenue	(3.6%)	0.0%	(0.4%)	9.4%	6.6%	16.1%	0.0%
% Increase in Electricity Revenue	(5.6%)	0.0%	14.7%	(100.0%)	33.5%	(100.0%)	0.0%
% Increase in Water Revenue	40.5%	0.0%	0.0%	(100.0%)	9.6%	(100.0%)	0.0%
% Increase in Property Rates & Service Charges	12.3%	0.0%	30.8%	27.3%	12.1%	66.7%	0.0%
Collection Rate Including Other Revenue	105.5%	2.4%	89.0%	72.9%	93.4%	63.2%	84.0%
Expenditure							
% Increase in Total Operating Expenditure	(19.4%)	47.5%	4.6%	18.0%	13.4%	30.4%	(5.1%)
% Increase in Employee Costs	(1.5%)	4.1%	7.6%	5.3%	11.4%	18.2%	15.3%
% Increase in Electricity Bulk Purchases	33.0%	0.0%	(100.0%)	(100.0%)	20.6%	(100.0%)	0.0%
% Increase in Water Bulk Purchases	0.0%	0.0%	0.0%	(100.0%)	31.0%	(100.0%)	0.0%
Provision of Debt Impairment % of Total Billable Revenue	6.2%	0.0%	0.0%	4.2%	9.3%	10.9%	0.0%
Debt Impairment	5 655	-	-	11 729	42 000	10 000	-
MANAGEMENT							
Capital Expenditure and Funding							
Total Capital Budget	40 276	13 000	110 007	83 428	278 227	37 738	6 435
Internally Funded and Other	18 633	-	22 874	8 682	52 560	1 915	6 435
Grant Funding and Other	21 643	13 000	87 133	74 746	178 668	35 823	-
Internally Generated Funds % of Non Grant Funding	100.0%	0.0%	100.0%	100.0%	52.8%	100.0%	100.0%
Borrowing % of Non Grant Funding	0.0%	0.0%	0.0%	0.0%	47.2%	0.0%	0.0%
Grant Funding % of Total Funding	53.7%	100.0%	79.2%	89.6%	64.2%	94.9%	0.0%
Borrowing							
Total Borrowing Liability	11 466	-	20 078	77 573	64 000	20 078	22 450
Borrowing for the Financial Year	-	-	-	-	47 000	-	-
Cost of Borrowing for the Financial Year	1 009	111	-2 500	4 980	1 840	1 982	-800
Total Cost of Debt as a % of Total Borrowing Liability	8.8%	0.0%	(12.5%)	6.4%	2.9%	9.9%	(3.6%)
Financing Cost % of Asset Base	0.3%	0.0%	(0.3%)	0.7%	0.3%	0.2%	(2.7%)
Capital Charges to Operating	0.9%	0.2%	(0.6%)	1.2%	0.3%	1.2%	(0.4%)
Borrowing to Asset Ratio	3.4%	0.0%	2.1%	11.5%	10.1%	2.1%	77.1%
Asset Management							
Total Value of PPE	335 440	-	972 837	673 574	632 813	972 837	29 121
Asset Renewal	-	-	-	3 250	16	-	-
Asset Renewal % of Depreciation	0.0%	0.0%	0.0%	162.5%	0.0%	0.0%	0.0%
R&M % of PPE	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset Renewal and R&M as a % of PPE	0.0%	0.0%	0.0%	0.5%	0.0%	0.0%	0.0%
Depreciation as % of Asset Base	0.0%	0.0%	4.4%	0.3%	7.1%	0.0%	11.3%
Repairs & Maintenance	-	-	-	300	-	-	-
SOCIAL PACKAGE							
Total Number of Households	14	-	32	34	29	-	-
Number of Households receiving Free Basic Services							
Water (6 kilolitres per household per month)	14	-	33	18	29	-	-
Sanitation (free minimum level service)	5	-	13	18	20	-	-
Electricity/Other energy (50kwh per household per month)	5	-	13	18	33	-	-
Refuse(removed at least once a week)	5	-	13	18	12	-	-
Highest level of free service provided							
Water (kilolitres per household per month)	6	-	-	6	10	-	-
Electricity (kwh per household per month)	50	-	-	55	50	-	-
Cost of Free Basic Services provided	18 169	-	-	57 500	32 287	-	-
Revenue Cost of free services provided	18 169	-	-	60 511	46 034	-	-
Local Government Equitable Share	59 517	72 399	145 181	137 311	88 125	67 075	127 132
MTREF Funded ✓ / Unfunded ✗	✓	✗	✗	✓	✗	✗	✓

Source: National Treasury Local Government Database

¹Total revenue excludes internal charges